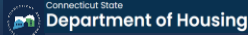
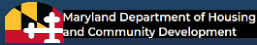


MATRIX CODE 06

# STRETCHING THE BOUNDARIES OF CDBG

## DEPLOYING MATRIX CODE 06 AS AN AGILE DISASTER RECOVERY BLUEPRINT

PRESENTED BY: CHRISTINA CARVER  
COMMUNITY SOLUTIONS DIVISION DIRECTOR  
MISSOURI DEPARTMENT OF ECONOMIC DEVELOPMENT  
COSDA PROGRAM MANAGERS CONFERENCE



1

MATRIX CODE 06

## A Purpose-Built Tool for Immediate Distress

### The Code: Matrix Code 06 (Interim Assistance)

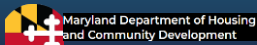
The Regulation: Authorized under 24 CFR 570.201(f)

#### The Purpose

Designed to **alleviate emergency conditions** or prepare for neighborhood improvements in areas experiencing high blight or urgent distress.

#### The Scope

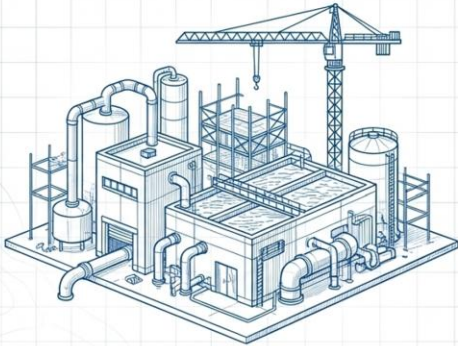
Funds limited, immediate improvements—including emergency repairs, debris clearance, and street patching—serving strictly as a **stop-gap measure.**



2

MATRIX CODE 06

# Stabilizing the Crisis vs. Building the Future

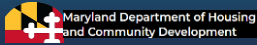


**Matrix 03/14:** Permanent Rehabilitation & Long-Term Infrastructure



**Matrix 06:** Immediate Stabilization & Stop-Gap Measures

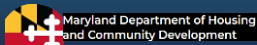
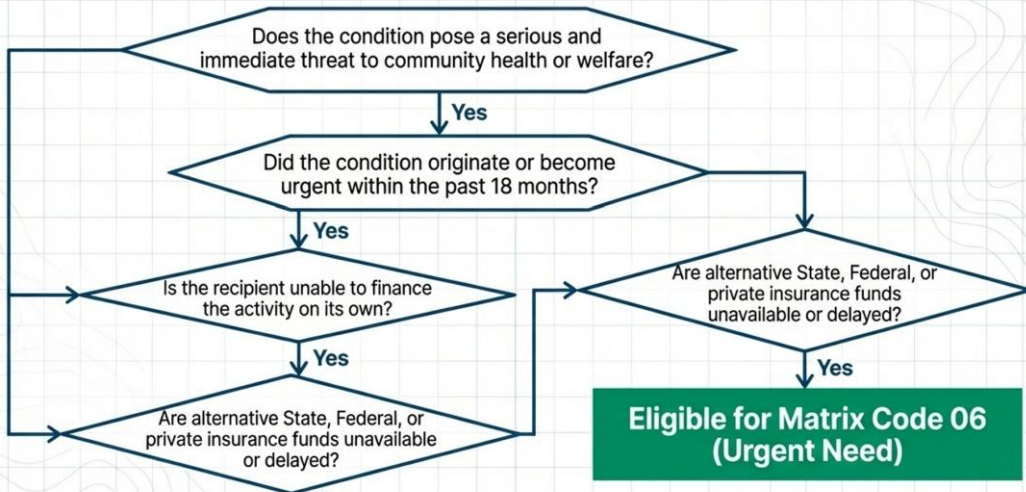
**Key Takeaway:** Code 06 is not a substitute for permanent rehabilitation; it is the immediate triage required to keep a community functioning while long-term solutions are designed.



3

MATRIX CODE 06

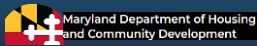
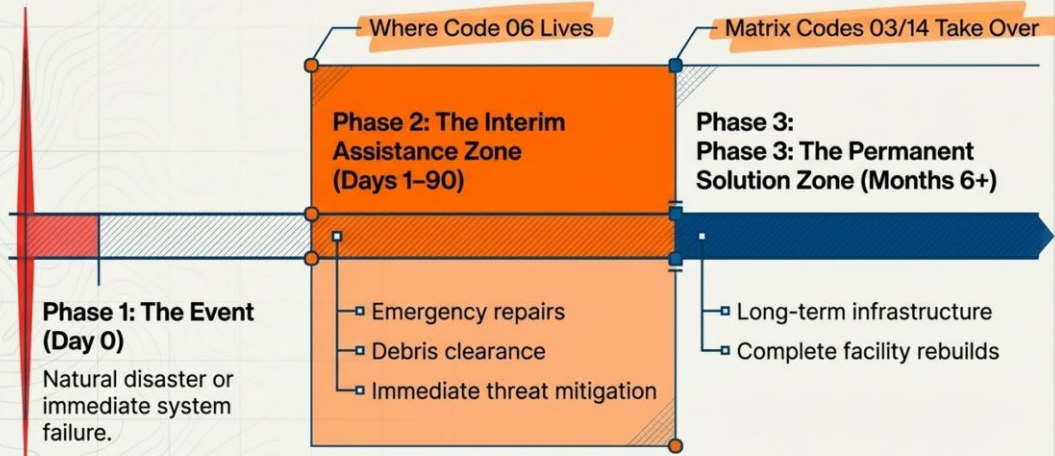
# Navigating the Code 06 Regulatory Threshold



4

MATRIX CODE 06

# The Temporal Anatomy of Crisis Recovery



5

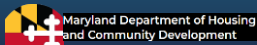
MATRIX CODE 06

## Case Study I: The Dexter Tornado

**Event:** EF-2 Tornado struck the City of Dexter on July 10, 2021.

**Impact:** Winds up to 120 MPH, carving a path through the city limits. Over 150 homes damaged, businesses shuttered, and overwhelming amounts of debris blocking critical streets.

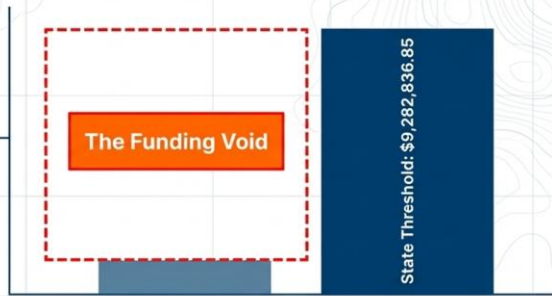
**The Threat:** Debris required immediate clearance to prevent further hazard to citizens and restore basic functionality.



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MATRIX CODE 06

# Falling into the FEMA Void



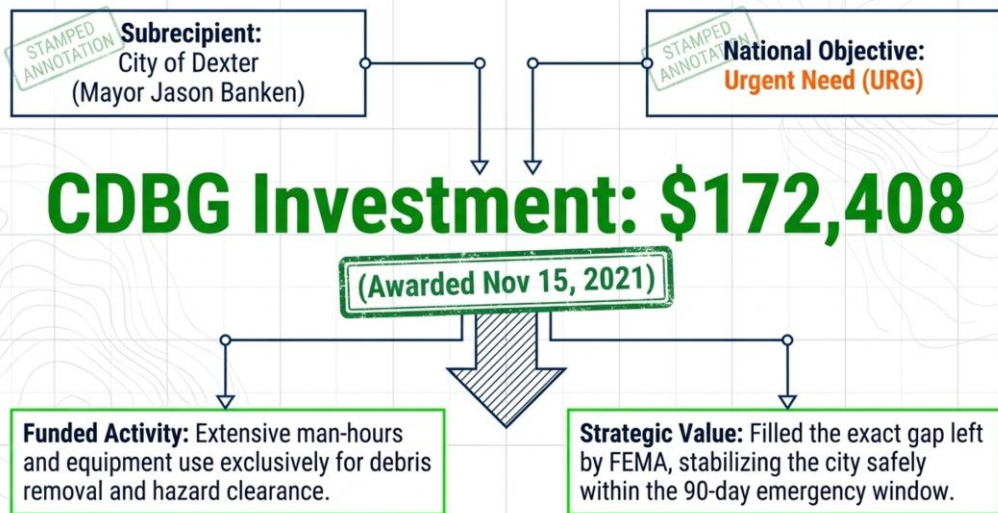
Funding Threshold Bar Chart

- Stoddard County met local requirements, but the State of Missouri did not meet the Federal Fiscal Year 21 Per Capita Indicator threshold.
- The Result: A major disaster for the city, but no Major Presidential Disaster Declaration.
- The Void: Insurance fell short, city coffers were depleted, and FEMA was legally inaccessible.



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## Deploying Code 06 for Immediate Debris Clearance



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MATRIX CODE 06

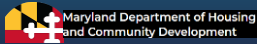
# Case Study II: The Holt County Floods



**Event:** Devastating 2019 flooding in the Fortescue Special Road District.

**Impact:** At least 24 district-maintained roads, ditches, and culverts were severely damaged or washed out.

**The Threat:** Roads were rendered impassable. These were critical lifelines for heavy trucks combating the flood (hauling sand/gravel) and heavy farm equipment attempting to salvage grain from flood-threatened bins.



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## Restoring Critical Agricultural Lifelines

### Macro Disaster Response

**FEMA Grant:**  
**\$1.9 Million**

Long-term recovery and systemic flood mitigation.

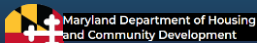
### Code 06 Stop-Gap

**CDBG Investment:**  
**\$699,727** (Awarded Sep 25, 2020)

**Subrecipient:** Holt County (Project #19-LR-04) |  
**National Objective:** Urgent Need (URG)

**Funded Activity:** Interim patching and repair of streets, roads, and flood/drainage facilities to restore them to pre-flood operational status for heavy equipment.

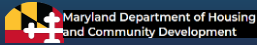
**Strategic Value:** Operated parallel to FEMA, targeting the immediate, urgent restoration of agricultural and emergency transit routes while long-term fixes were processed.



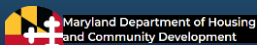
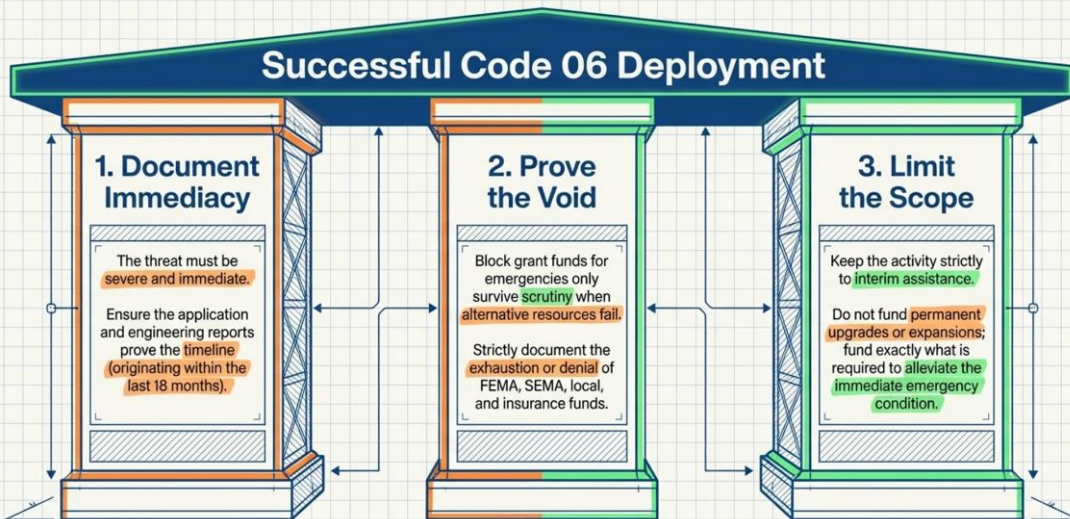
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# A Tale of Two Emergencies

|                           | Dexter Tornado (2021)                   | Holt County Floods (2019/2020)               |
|---------------------------|---|--|
| <b>Disaster Type</b>      | EF-2 Tornado                            | Severe Flooding                              |
| <b>Primary Damage</b>     | Widespread debris blocking city streets | 24 washed-out rural roads & culverts         |
| <b>CDBG Investment</b>    | <b>\$172,408</b>                        | <b>\$699,727</b>                             |
| <b>Funded Activity</b>    | Debris Clearance                        | Road & Ditch Interim Repair                  |
| <b>National Objective</b> | Urgent Need (URG)                       | Urgent Need (URG)                            |
| <b>Strategic Value</b>    | Filling the absolute FEMA funding gap   | Restoring critical heavy-equipment lifelines |



# The Stop-Gap Framework for Replication

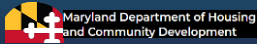


MATRIX CODE 06

# Expanding the Emergency Relief Blueprint

When federal disaster formulas fall short, local communities are left in the void. Matrix Code 06 is not a replacement for traditional infrastructure grants—it is the crucial bridge that keeps a community breathing.

Equip your state's toolkit with Interim Assistance to ensure no community is left waiting when the immediate threat is already at their door.



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## THANK YOU. QUESTIONS?



Missouri Department of Economic Development

**Christina Carver**

Division Director  
Community Solutions Division



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C: 573-536-8931

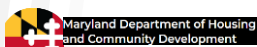


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CDBG Phone: (573)751-3600



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